

# Managing our P&C book of business

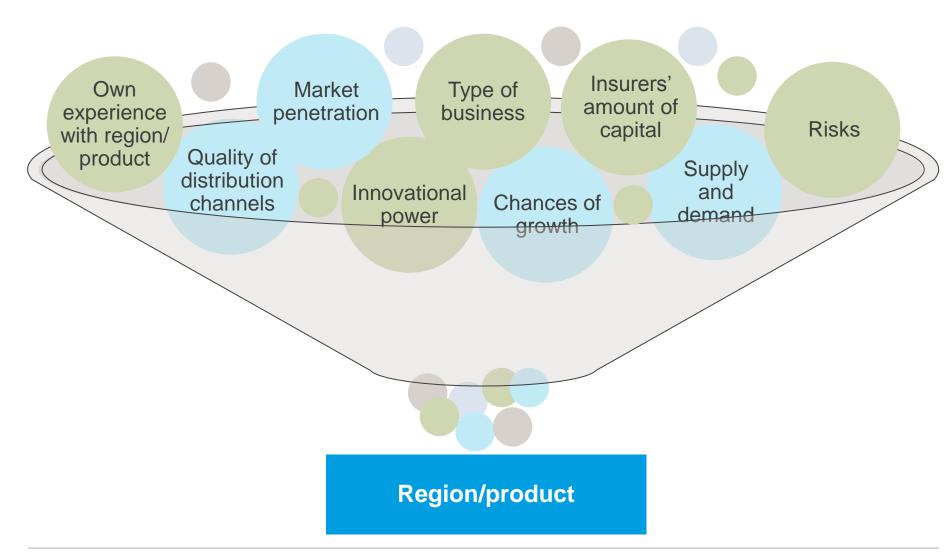
Growth opportunities and retrocession

Jürgen Gräber, Member of the Executive Board



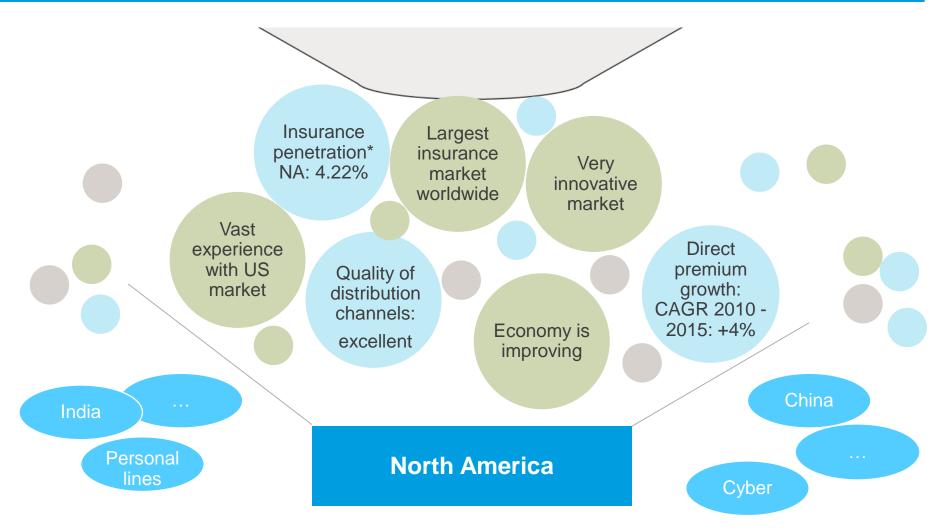
### Concentrate on key parameters for selecting opportunities ...

... to ensure a positive business development and innovation



### In the past, we spoke about other opportunities ...

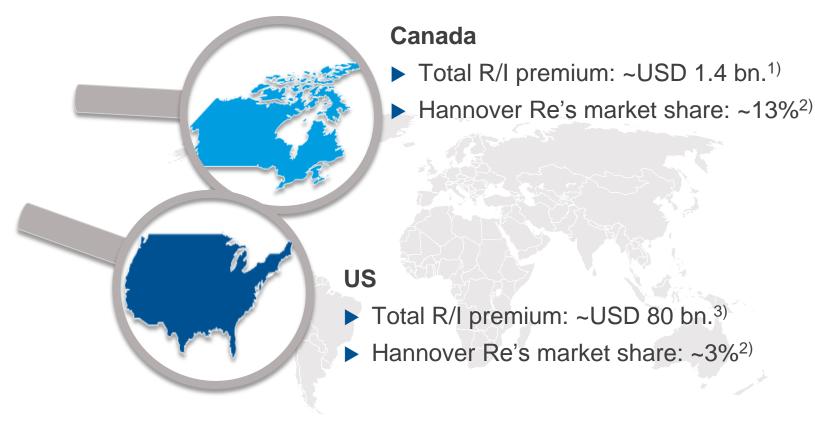
... today we want to focus on North American markets



<sup>\*</sup> Source: SR Sigma world insurance in 2015 (No. 3/2016); figures count for North America



### We have a strong presence in the North American markets ...



- 1) CAD 1.84 bn. net reinsurance premium written (Source: Canadian Underwriter 2016) and using exchange rate USD = CAD 1.28
- 2) Own estimation
- 3) Source: A.M. Best for 2015 (non-affiliated ceded premium)

#### ... with a higher upward potential in the US

### Challenges and opportunities in the US market

- Strong capitalisation/excess capacity
- Intense competition (even via alternative capital ILS)
- Further pressure on investment income due to ongoing low interest levels

- GDP growth
- Increase in weather extremes
- Demographic change
- New and developing products (e.g. cyber)
- P New risks (e.g. autonomous cars)
- Four "home-grown" rating agencies monitoring financial performance
- Broker market share increasing

#### Carefully selected opportunities outweigh the general threats



#### What makes us different in the US market?

Hannover Re: best reinsurer in the broker market over the last decade\*





~70 travelling underwriters with ~670 clients and ~1,800 client meetings per year



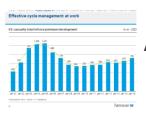
Extremely high staff retention with an average expertise of 17 years



Hannover Re is a trusteed R/I in 51 US jurisdictions and provides US collateral via multi-beneficiary trust funds; a certified R/I in 25 US states and thus eligible to offer reduced collateral (10%)



We are a dedicated broker market



Active cycle management in casualty





<sup>\*</sup> Flaspöhler US P&C Survey

### We mainly see opportunities in six areas

Hannover Re's US business split: dominated by treaty business

**GWP US business segment split** FY 2015 **GWP US treaty lines of business split** FY 2015 Credit. surety & Property per risk Marine Aviation & **Property** pol. risks 12% 1% 47% space 3% 5% NatCat 6% Casualty Agriculture **Treaty** 53% 7% 54% Profess. liability Weather EUR 2,379 m. (ex-Med Advanced Transport Clash Mal) **Solutions** 23% 8% Umbrella (pers. & light, comm.) MedMal liability 17% **Facultative** Comm. & direct umbrella 10% business 16% Excess and Standard casualty 10% Workers 11%

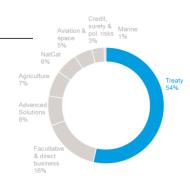


### As the economy improves property values increase

Treaty property: US property per risk

#### **Market opportunities**

- Robust and expanding primary market for both private and commercial property insurance offers solid growth potential
- Weather extremes and higher property values are further drivers for market growth



#### Hannover Re

▶ We are a leading reinsurance provider in the US in this line of business

- ▶ We are a preferred, loyal reinsurance partner offering meaningful line-size capacity
- Dedicated broker reinsurance market
- ▶ We can write all lines and offer lead terms
- ► Ability and willingness to pay claims, known in the market

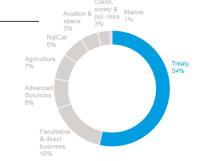


### More cover needed in a more complex world

Treaty casualty: US professional liability business (ex-MedMal)

#### **Market opportunities**

- ► Increased demand for D&O, E&O and ancillary lines
  - E.g. cyber, representations + warranties, M&A



#### Hannover Re

► Long-term and broad support of professional indemnification business with meaningful capacity from both treaty and facultative reinsurance

- We are in a position to design tailor-made reinsurance solutions for the specific needs of professions for large and small clients
- Broad capacity for D&O exposures
- ▶ Willing to work on specific solutions for new/unique exposures (i.e. tech. risks, etc.)

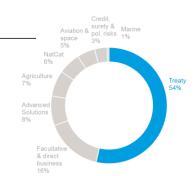


### We are in an excellent position to design tailor-made solutions

Treaty casualty: US Medical Malpractice (MedMal) liability

#### **Market opportunities**

- Demographic trends imply an increase in healthcare needs and infrastructure
- Specialisation and integration of healthcare providers



#### Hannover Re

- ▶ We have accumulated know-how about the US healthcare industry
  - Including expertise for physicians and facility exposures

- ▶ 40 years of consecutive commitment to US medical professional liability
- ► Ability to blend MedMal liability with other insurance lines of business
- We can provide full risk transfer as well as structured reinsurance solutions

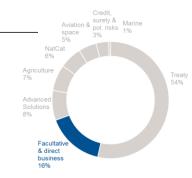


### US: an important strategic territory now and in the future

#### Facultative business

#### **Market opportunities**

- Casualty and specialty market still offers good opportunities
- Biggest builders risk market worldwide
- Growing middle-market segment



#### Hannover Re

We cultivate long-term partnerships with a strong local presence

- Combine local and Home Office forces to offer best service to our clients
- Investment in know-how, resources and tools to cover the reinsurance demand of our clients
- We offer automatic reinsurance solutions (e-business) to increase efficiency for our clients
- ▶ We actively participate in new developed product & innovative coverage concepts



# Capital optimisation: currently the most challenging task Advanced Solutions

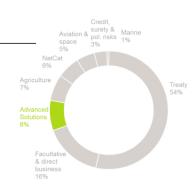
#### **Market opportunities**

- Increasing demand for aggregate excess of loss protections
- Capital relief quota shares

#### Hannover Re

▶ We are one of the leading providers worldwide for tailor-made solutions

- We complement our traditional business with structured and tailor-made reinsurance solutions as well as aggregate covers
  - Multi-year multi-line excess of loss
  - Aggregate excess of loss (single line, multi-year multi-line)
  - Aggregate covers (multi-line, single year)
  - Tailor-made quota-share contracts



### **Expected growth in the US economy leads to opportunities**

Credit, surety and political risks

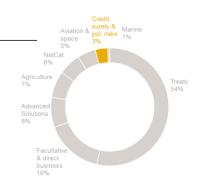
#### **Market opportunities**

- Surety
  - Organic growth from existing clients
  - New opportunities from established and new surety players
- ► Trade credit & political risks
  - Increasing demand due to new market entrants



We are a long-term and reliable partner in good times and bad

- ▶ We focus on reinsurance and don't compete with our clients
- We write new accounts selectively
- We focus on our core products



## Retrocession

### What we said in 2010 - why retrocession?

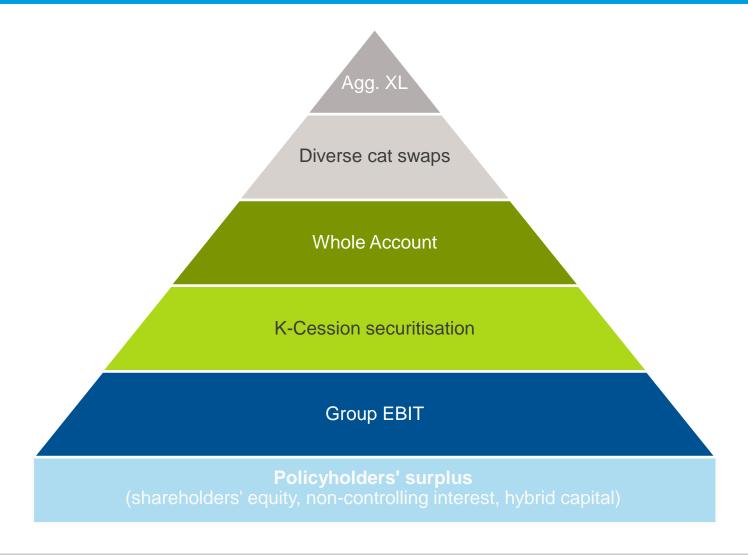
What we said still counts today

- Retrocessions ...
  - increase Hannover Re's capacity for catastrophe business
  - increase Hannover Re's EBIT
  - enhance our ERM (Enterprise Risk Management)
  - are a flexible source of capital, whilst expensive at times
  - allow us to exactly deploy capacity according to our risk mandate
  - allow for accurate steering of our cat. budget
  - allow us to steer our exceedance probability curves
  - function somewhat like a back-stop with limited credit counterparty risk
  - support our cycle management
  - allow for a flexible retention policy
- ... and are part of our capital cascading and capital costs optimisation process



### Several levels of protection provide more NatCat capacity ...

... and thus create additional earnings at a defined risk appetite

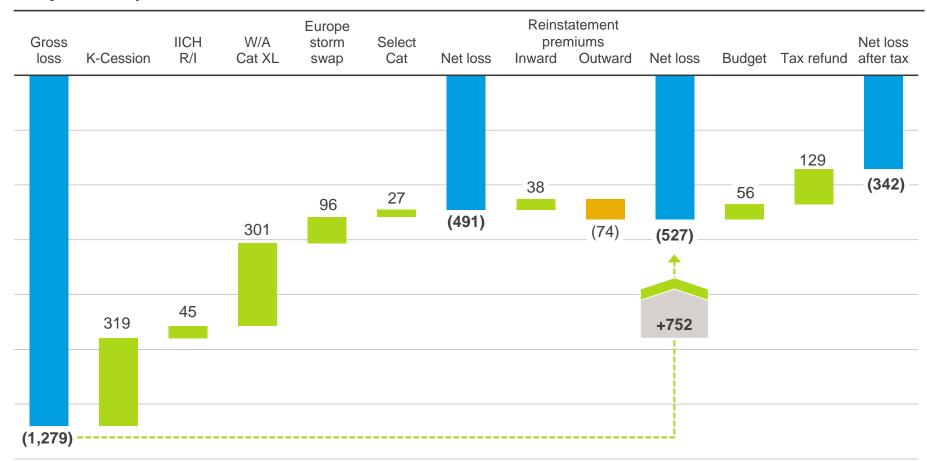


As at May 2016

### Retrocessions greatly reduce NatCat exposures

#### 200-year Europe winter storm

in m. EUR



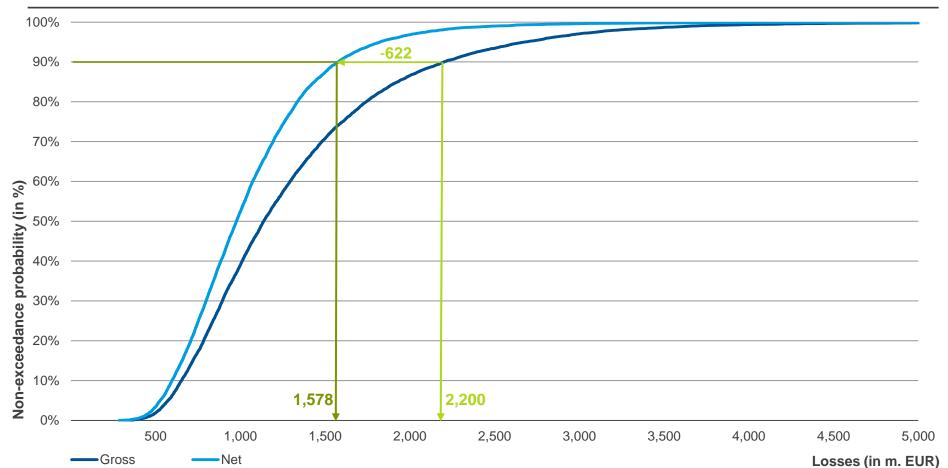
Figures based on Hannover Re's portfolio and retrocessions as of 1 April 2016

### **Group gross to net**

### Total Hannover Re NatCat exposure

#### Annual Exceedance Probability (EP) curve as at 1 April 2016

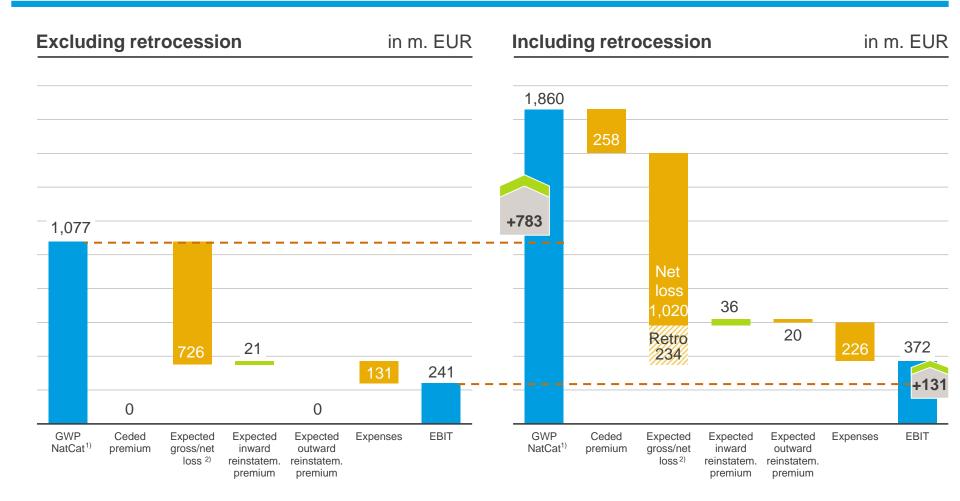
in m. EUR





### **Higher GWP and EBIT due to retrocessions**

Based on expected loss at same level of risk appetite



Calculated figures based on Hannover Re's total NatCat portfolio and retrocessions as if 1 April 2016

- 1) Premium allocated to NatCat, including Cat XL premium
- 2) Expected gross/net loss including all losses below EUR 10 m.



# Our capital is further protected by our diversified underwriting...

### ... and strong investment income

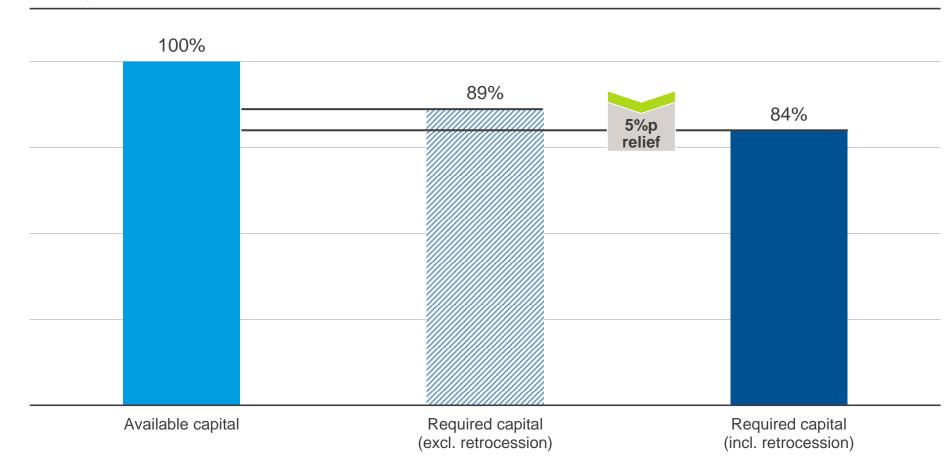
in m. EUR	2001	2011
Net premium earned	6,496	7 10,752
Gross loss (major losses > EUR 5 m. gross)	1,775	1,730
Retrocession recovery	1,110	749
Net loss	665	981
Underwriting result	(878)	(536)
Net investment income	946	1,384
ЕВІТ	109	841
Net income	11	606

2001 US GAAP figures, 2011 IFRS figures

### NatCat retrocession provides capital relief in rating models ...

... to the extent of a high three-digit million amount of capital

#### Rating capital

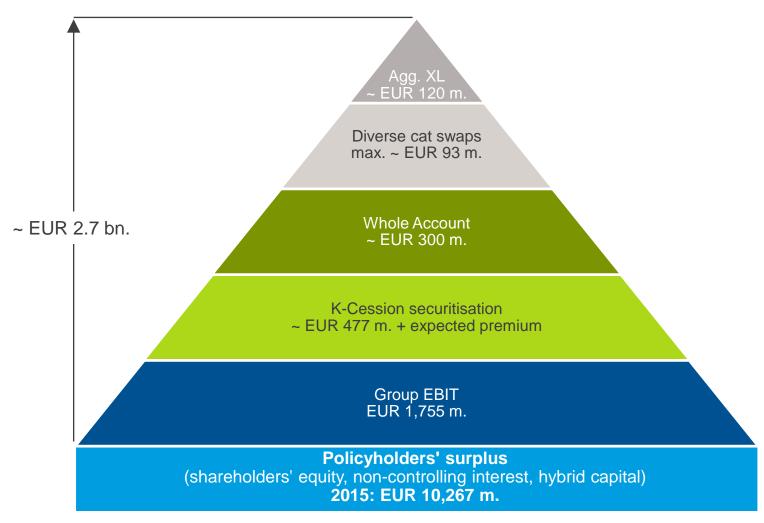


Required capital incl. 5% internal safety margin on top and excluding consideration of M factor



### Several levels of protection provide more NatCat capacity ...

... and thus create additional earnings at a defined risk appetite



As at May 2016

### Which targets were met for 2016?

### Strategic objectives and measures

Strategic objective	Measures	Achieved
Capital protection	Ensure that the Hannover Re Group is in a position to fully profit from hard markets, i.e. that there is sufficient capital available after a market-changing event	<b>⊘</b>
Risk tolerance	Risk appetite based on a 200-year underwriting result	
Financial measures	The net loss from a NatCat event shall not exceed 50% of NatCat large loss budget	Non-peak Peak
		1 oak
Requirements	Measures	Achieved
Balance of gross earnings with ceded margins	Placements at adequate pricing level	<b>⊘</b>
Risk transfer	>40% for non-proportional protections	
Independence from reinsurers	Overall retro involvement per reinsurer shall be limited to a max. of EUR 200 m.	<b>⊘</b>
Independence from retrocession	Access various sources of retro capacity by making use of both traditional R/I and capital market	



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