

Insights into growing segments in P&C

Silke Sehm, Member of the Executive Board 22nd International Investors' Day Frankfurt, 23 October 2019



Agenda

- 1 Structured Reinsurance
- 2 Cyber business



Structured Reinsurance

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Structured Reinsurance: generation of business strongly opportunity-driven

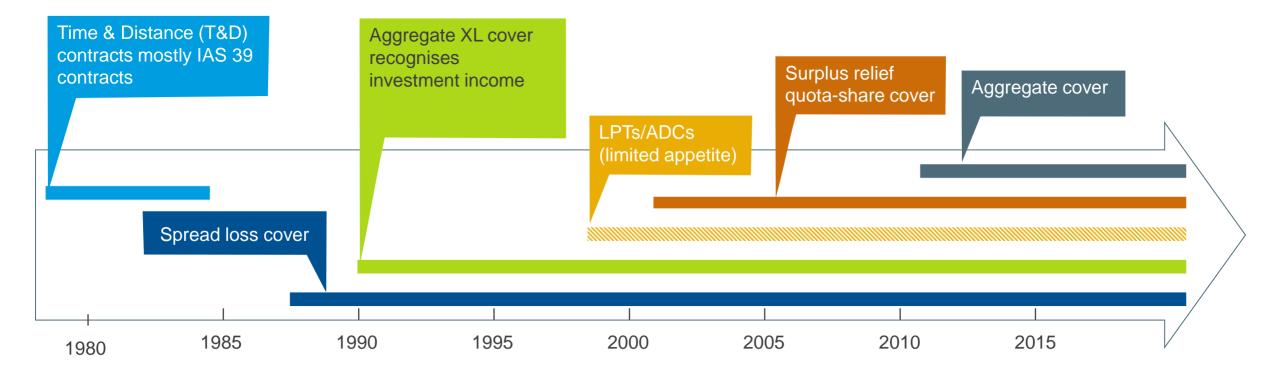
3.500 WTC → Hannover Re posts 3.000 USD 1.6 bn. in extra LOCs 2.500 New York Attorney 2.000 General's office (NYAG) **SEC** investigation Increasing demand driven by Solvency II 1,500 Introduction of FASB 113 risk transfer rules → nowadays Expected Reinsurer Deficit (ERD) is the standard test 1.000 500 0 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018

Gross written premium Deposit accounting volume

Gross written premium and deposit accounting volume

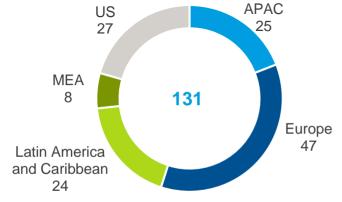
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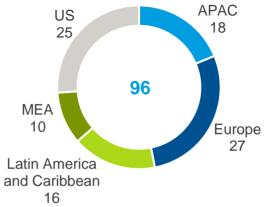
From mere T&D contracts to an all-round Advanced Solutions reinsurer



Portfolio overview Structured Reinsurance: geographical breakdown







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Structured Reinsurance: our underwriting approach

Active business in 50+ countries and own marketing worldwide

Sound geographic diversification

Underlying business identical with traditional P&C business

- No differences regarding systemic or cyclical market risks
- P&C underwriting risk premium risk reflected in a separate module of our internal model, reserve risk reflected in overall reserve risk module with own parameters, Cat risk included in our overall Cat module
- Market, credit, operational & intangible asset risk \rightarrow incl. in our DFA in the same way as for our traditional business

Less exposed to NatCat compared to traditional P&C book

- Disproportionately low loss share for NatCat events
- Focus on lower layers (i.e. exposure driven merely by frequency rather than severity)
- Remote exposure to vendor model failure risks

Delay in profit realisation compared to the premium earning pattern

Only when it is evident that the full profit is achieved shall the full profit be recognised

Contributing to the earning targets of Hannover Re

• xRoCa accretive (double-digit xRoCa on average in recent years)

Structured Reinsurance: our underwriting approach (cont'd)

Margin requirement on single contract level as a function of ERD and volatility (among other parameters)

- Individual reflection of transferred risk and volatility in pricing
- Full alignment with traditional margin requirement on risk-adjusted basis

Full actuarial modelling (incl. ERD testing) for every transaction

Capital allocation on modelled portfolio basis

Treaty terms usually between 1 and 3 years (up to 5 years possible under underwriting guidelines)

• Ensure flexibility to react in the event of spontaneous market cycle changes

Compliance Committee Review for every new transaction

• Highest compliance standards in the industry

Regular exchange with regulators and strict conservative underwriting philosophy concerning compliance

Avoid reputational risks to Hannover Re

Exemplary case study of a US auto quota share on a net basis

Structure:

- Sliding scale commission (~3%p loss ratio scale)
- Net quota share after inuring reinsurance

Motivation:

- Supporting growth opportunities in presence of a hardening US auto market
- GAAP Premium Leverage: reduction of net premium written to common equity ratio



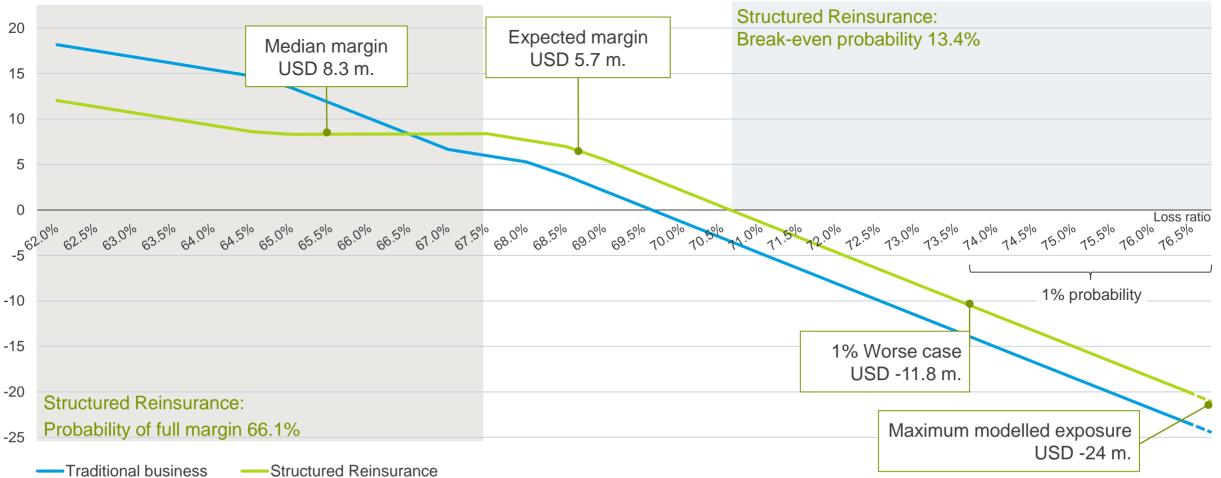
Ceded premium in the region of USD 350 m. per annum at a 2% margin

Present value of reinsurer's result for various levels of loss ratios Case study US auto quota share

Present value of reinsurer's result

in m. USD

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Conclusion: Hannover Re's approach towards Structured Reinsurance

- Advanced Solutions is one of the leading providers for structured reinsurance products worldwide
- Higher demand for solvency relief transactions worldwide (including but not limited to BCAR enhancement in the US)
- We focus on high-quality concepts, innovative ideas, tailor-made solutions ("Advanced Solutions") and hybrid capital-like products
- We continue to actively promote corporate captive solutions: in particular, multi-line (multi-year) Aggregate Excess of Loss protections are of interest to them (Solvency II-related or surplus protection) as well as straight forward Spread Loss concepts
- Further geographical diversification is our continued target
- We strive to lead our treaties

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Cyber business

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Cyber insurance, example of a breach pay-out

- Unauthorised access to computer system of company
- Access allegedly existed over a long period of 5 years



Loss of data:

~380 m. sets of personal identifiable data were allegedly stolen, incl. addresses, passport numbers and credit card details

• Data had apparently not yet been sold

• 100 class action lawsuits in US/Canada

- Estimated costs: ~ USD 500 900 m.
- Insurance: cyber policy indemnified up to full limit of USD 250 m.

Insurance Insider; New York Times

Cyber insurance - affirmative coverage

First party

- Data/System Recovery Costs
- Cyber Incident Response Expenses
- Cyber Extortion
- (Contingent) Network Interruption

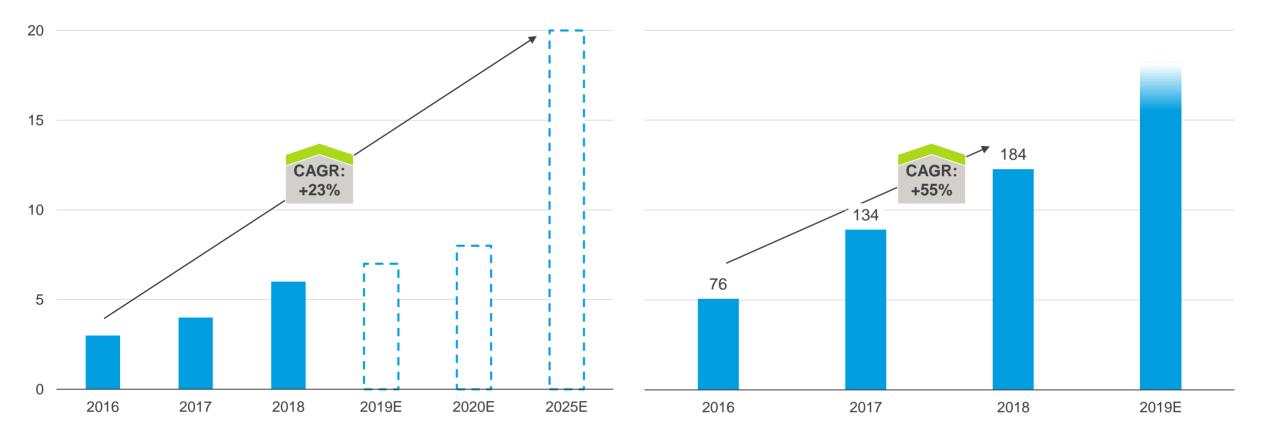
Third party

- Network Security Liability
- Privacy Protection Liability
- Media Liability

- · Modular concept, pick sections that are requested by client
- Specific language differs per policy, no standard market wordings in the large corporate sector
- Cyber is often neither explicitly excluded nor included (silent exposure/non-affirmative) in traditional policies

Cyber: policies in demand, potential for growth

Estimated global cyber insurance market GWP¹ in bn. USD Hannover Re cyber GWP (U/Y)



U/Y = Underwriting Year

1) Source = own calculation, interpolation on the basis of surveys from PWC, KPMG, Deloitte, Zion, AON, ABI, Munich Re, Orbis, AGCS, LBBW, Hiscox

in m. EUR

Underwriting cyber: risks and opportunities We have an average loss ratio of ~19% (2016 - 2018)

Risk strategy

- Closely monitor our exposure to Fortune 500/1,000 risks
- Include loss caps or event limits on quota share
- Avoid cover on natural perils and bodily injury
- Continue developing our existing data base leading to better risk assessment and pricing capabilities

Risk monitoring

- Bordereaux reviews for Fortune 1,000 risks and highly exposed industries
- Realistic Disaster Scenarios (RDS) for cyber specific scenarios including silent cyber exposure
- Balance overall portfolio

Opportunities

- · Specific coverage with separate and additional premium
- Diversification, i.e. no/or limited direct correlation with other coverages
- Service proposition in respect of risk mitigation and claims handling
- Future development of event definitions will bring new reinsurance opportunities for event coverages

Conclusion: Hannover Re's approach towards cyber

- Demand for cyber (re-)insurance will continue to increase
- Demand is becoming more diversified from a geographical perspective and in terms of industry type
- Various initiatives in the industry to move away from the situation of silent exposures (i.e. exclude or affirmatively include)
- Data now accumulated over a meaningful period which is allowing more precise pricing and risk evaluation
- We work in partnership with our clients to develop cyber products for their markets especially for SME business
- We are already well positioned in the market and will continue to grow with our clients



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